Attending This Premier marcus evans Conference Will Enable You To:

• **Eliminate** Delays and Scope Creep with Effective Environmental Assessments, Permits, and Risk Reviews with Burns & McDonnell and Great River Energy

• **Manage** Required Environmental Projects to Enable Sustained Operations through Plant Closure and Decommissioning with PNM Resources

• **Design** Environmental Liability Transfers (ELTs) to Minimize Liability and Risk and Maximize Project Success with Exelon Nuclear

• **Highlight** Successes and Lessons Learned in Transferring the License to Solutions to Execute Decommissioning and Demolition with Dairyland Power Coop

• **Examine** Benefits of Stakeholder Engagement and Community Transition with Consumers Energy and Just Transition Fund

• **Illuminate** Best Practices for Community Partnerships to Promote Economic Development Benefits for Decommissioned Utility Sites with Xcel Energy

• **Strategize** Decommissioning Plans to Alleviate Environmental Cleanup Expenses by Continuing to Uphold the Industrial Character of the Site with Duke Energy

Who Should Attend: marcus evans invites Senior Executives and Project Managers Plant and Power Generation Executives, Managers, Supervisors and Engineers from Utilities and Contractors with responsibilities or involvement in:

• Decommissioning / Demolition

• Dismantling / Decontaminating

• Environment & Waste Management

• Regulatory / Community Affairs

• Facility / Site Management

• Sourcing / Procurement / Contracting

• Strategic Initiatives / Projects

• Retirement / Mothballing

• Generation / Power (Projects)

March 5-7, 2019
Westin Michigan Avenue | Chicago IL

More Registration Details. Click Here!

Pre-Conference Workshops: March 5, 2019
Workshop A: Identifying the Best Options When Deciding What to do with a Plant and Why with Burns & McDonnell

Workshop B: Championing Holistic Waste Reuse when Making Decisions about Coal, Water, and Solid Wastes to Mitigate Environmental Impact

Maximize Asset and Land Value
When Transitioning from Operating Status Through Shutting Down to Full Decommissioning

Featured Power Plant Decommissioning Expert Speakers Include:

Jeffrey A. Dunlap  
Decommissioning Manager  
Exelon Nuclear

Robert J. Osborn, Esq  
Director, Strategic Revenue Initiatives  
Corporate Economic Development

Xcel Energy

Jeff Battaglia  
Classic Seven Decommissioning Manager  
Consumers Energy

Kun Zhu  
Manager, Resource Retirement  
Midcontinent Independent System Operator (MISO)

Rich Garman  
Senior Project Manager  
Great River Energy

Tim Barker  
D4 Program Director  
AECOM

Scott Recker  
Environmental Remediation Practice Leader  
Antea Group

Gene Scott, P.E.  
Director Power / Industrial Decommissioning  
APTIM

Tom Mckittrick  
President & CEO  
Forsite Development, Inc.

Todd Thomas  
Manager, Plant Retirement & Demolition  
Duke Energy

Cheryl Olson  
ISFIS Manager Generation, LACPWR  
Dairyland Power Cooperative

Tony Orawiec  
Senior Decommissioning Manager  
Exelon Nuclear

Jeffery L. Pope, P.E.  
Manager, Facility Decommissioning & Demolition Services  
Burns & McDonnell

Lynn Wilson  
Public Affairs, Stakeholder Engagement Manager  
Consumers Energy

Maureen Gannon  
Executive Director, Environment and Land  
PNM Resources

Cynthia E. Winland, FACIP  
Senior Fellow  
Just Transition Fund

David Schlissel  
Director of Resource Planning Analysis  
Institute for Energy Economics and Financial Analysis (IEEFA)

Jon Pesicka, P.E.  
Decommissioning Service Leader  
Antea Group

Silver Sponsor:

Exhibitors:

Business Development Partner:

Media Partners:

Booking Info:
Deborah Sacal
T: +52 55 4170 5555 Ext:2437
E: dsacal@marcusevans.com

March 5-7, 2019
Westin Michigan Avenue | Chicago IL
WHY YOU SHOULD ATTEND:

This premier marcus evans conference will permit attendees the opportunity to review, develop, and execute strategies that allow for optimal outcomes for the Utility, Contractor, site, assets, and the Community when undergoing Decommissioning of Power Plants.

Attendees will soak in techniques to surpass federal, state, and local environmental regulations, embrace stewardship and sustain the highest levels of safety.

TESTIMONIALS:

*"Real life information and lessons learned to improve the future of decommissioning projects."
Southern Company

*"Value is such that I look forward to the next conference with anticipation."
AEP

*"Look forward to using new ideas at our plant. Always pick up something useful we can use to improve the processes at our plant. Great conference."
Portland General Electric

Pre-Conference Workshops | Tuesday, March 5, 2019

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>12:00</td>
<td>Registration</td>
</tr>
<tr>
<td>12:30</td>
<td>Workshop A</td>
</tr>
<tr>
<td>2:30</td>
<td>Networking Break</td>
</tr>
<tr>
<td>3:00</td>
<td>Workshop B</td>
</tr>
</tbody>
</table>

Day One | Wednesday, March 6, 2019

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:15</td>
<td>Registration and Morning Coffee</td>
</tr>
<tr>
<td>8:10</td>
<td>Safety Briefing</td>
</tr>
<tr>
<td>8:15</td>
<td>Chairperson's Opening Address</td>
</tr>
</tbody>
</table>

MAXIMIZING DECISIONS AND INVESTMENTS WHEN TRANSITIONING FROM OPERATIONS TO RETIREMENT

8:30 Joint Discussion
Exploring Why Coal and Nuclear Plants are being Decommissioned
*What are the major changes taking place in the electricity markets that are leading owners to decommission coal and nuclear plants?*
*What are the underlying forces causing these changes?*
*Will proposed coal and nuclear plant bailouts work to make plants financially viable?*
*How can utilities position themselves to take advantage of the major changes taking place in electricity markets?*

Facilitator: David Schissel
Director of Resource Planning Analysis
IEEFA

9:15 Joint Discussion
Eliminating Delays and Scope Creep with Effective Environmental Assessments, Permits, and Risk Reviews
*Reviewing existing permits to project modifications, revisions or new permits necessary*
*Collecting inventory of chemicals and any universal hazardous wastes such as asbestos to begin approval process and plan for removal*
*Analyzing the environmental status to determine potential locational effects to plan around*
*Preparing preliminary scheduling and cost estimates for environmental solutions and to establish contracting strategies*
*Scheduling closures for site remediation to set timeline expectations of internal and external stakeholders*

Jeffery L. Pope, P.E.
Manager, Facility Decommissioning and Demolition Services
Burns & McDonnell

Managing Required Environmental Projects to Enable Sustained Operations through Plant Closure and Decommissioning
*Recognizing the impact of environmental projects that cannot cease with plant closure*
*Evaluating environmental remediation and monitoring projects to consider cost, operations and maintenance and stakeholder engagement during and after decommissioning*
*Maneuvering plans to decommission the site around continued operation of environmental systems to ensure compliance with regulatory and legal requirements*
*Developing a long-term strategy for continued operation and final cessation of environmental remediation and monitoring projects and associated land reclamation requirements*

Maureen Gannon
Executive Director, Environment and Land,
PNM Resources

SURPASSING ENVIRONMENTAL GUIDELINES TO MAXIMIZE INVESTMENT AND MINIMIZE RISK

11:15 Joint Discussion
Unpacking the Business and Stakeholder Relationship Management Toolbox for Environmental Issues during Decommissioning
*Avoiding surprises by incorporating environmental considerations into planning*
*Deciding on how to manage cash flow during and after implementation*
*Controlling risk outcome and complexity by managing liability long-term*
*Implementing sound management of change with internal and external stakeholder relations and engagements*

Scott Recker
Environmental Remediation Practice Leader
Antea Group

Jon Pesicka P.E.
 Decommissioning Service Leader
Antea Group

12:00 Luncheon

More Registration Details. Click Here!
In-House Training will provide PDH certificates to all attendees post event as well.

Tailored solutions to meet your company’s needs in a secure and confidential environment.

Exceptional Trainers: Annual global course portfolio over 3000 events a year guarantees access to the world’s best trainers.

Custom designed: Your team provides input into content and delivery through survey and consultation with trainers to match your unique training needs.

Confidentiality: Your team may talk openly about their experiences and organizational needs in a secure and confidential environment.

Cost-effective: Maximize your budget by cutting out travel and lodging expenses while also maximizing employee productivity and saving time.

Any Training, Anytime, Anywhere

For full information on open enrollment and in-house training go to www.marcusevanspt.com or contact Emily Jones at emilyj@marcusevansch.com.

**PDH ACCREDITATION**

marcus evans will provide PDH certificates to all attendees post event as well as a copy of the agenda. All attendees are asked to check with their particular state licensing boards to ensure that PDH will be recognized by that state. It will be the responsibility of each attendee to confirm their credit hours based on the sessions attended on the provided agenda.

**LET US BRING THE TRAINING TO YOU!**

marcus evans In-House Training – Tailored solutions to meet your company’s specific needs.

For full information on open enrollment and in-house training go to www.marcusevanspt.com or contact Emily Jones at emilyj@marcusevansch.com.
12:00 Luncheon

3:00 Strategic Decontamination and Waste Management Planning to Maximize Environmental Cleanup Expenses by Continuing to Uphold the Industrial Character of the Site

3:45 Roundtable Looking Toward Life-After Decommissioning to Maximize Existing and Future Infrastructure and Assets

4:30 Closing Remarks of the Chair and End of the Conference

SILVER SPONSORS

Antea Group is a global environment, health, safety and sustainability (EHS&S) consulting firm with more than 3,100 employees in over 80 offices around the world. With our global network of consultants, we offer you complete EHS&S solutions to help you evaluate and manage your business risks. www.us.anteagroup.com

Forsite Development, Inc. is specifically focused on acquiring and redeveloping heavy industrial facilities. Additionally, Forsite performs Environmental Risk Transfer transactions where we acquire title and assume all remedial obligations for legacy contaminated sites. Forsite is actively acquiring shuttered coal fired power plants with this Risk Transfer model.

EXHIBITORS

The GSD Companies are a North American turnkey contractor providing industrial services in Asset Recovery, Demolition, Dismantling, Environmental Remediation, Marine Construction, Demolition, and Dredging, and Industrial Metals Recycling specializing in the Chemical, Oil and Gas, Metals and Mining, Paper, and Power Industries.

Adamo Demolition Co.’s seasoned professionals deliver successful end-to-end solutions to clients across the U.S. The facility decommissioning process incorporates remediation of environmental concerns, marketing and resale of assets; ferrous and non-ferrous metals brokered on the market, maximizing their value to the project; total facility demolition; and restoration of the site and surrounding landscape to a marketable quality.

BUSINESS DEVELOPMENT PARTNER

Westinghouse Electric Company provides a wide range of nuclear products and services to commercial and government customers throughout the world. As the leading Nuclear Reactor supplier in the world, our experience extends from design to decommissioning. When an operating facility has met the end of its useful life, we provide a complete range of licensing, engineering, decommissioning planning, decontamination, remediation and waste management services. We are well recognized as the premier reactor vessel and component segmentation provider in the world.

MEDIA PARTNERS

Oil, Gas and Energy Law (OGEL, ISSN 1875-418X) is a comprehensive and innovative information service with a focus on oil-gas-energy law, regulation, treaties, judicial and arbitral cases, voluntary guidelines, tax and contracting, including the oil-gas-energy geopolitics. See www.ogel.org for more details on published issues and details on how to contribute.

Description- Energy Central is a platform for power industry professionals to connect, learn and share in a collaborative environment. Join Energy Central today and be part of a growing community of over 200,000 members. www.energycentral.com”


NRGexpert is an independent energy market research and intelligence company. The company specializes in energy market research reports, energy market databases and energy consulting as well as detailed financial analysis and market forecasts. www.nrgexpert.com/about-us

MARKETING INFO

For more information about the event or information on how to book, please contact: Deborah Sacal, dsacal@marcusevansch.com, +52 55 4170 5555 ext. 2437.

More Registration Details. Click Here!

DISCLAIMER

This agenda may be subject to change for reasons outside of our control. Marcus Evans, Inc. reserves the right to replace, substitute, or remove any speaker in the event of an emergency or any unforeseen situation in which a confirmed speaker is unable to attend the event. Marcus Evans, Inc. will make every effort possible to substitute a speaker in this circumstance with an equally qualified professional for the confirmed presentation. However, Marcus Evans, Inc. does not guarantee the possibility of replacement.